







Welcome to the Annual General Meeting of Shareholders

By webcast 23rd July 2020



Participants



Victor George Tee Supervisory Board -Chairman



Marc Verstraeten Supervisory Board



Martin Sallenhag CEO



Arvid Ladega CFO



Agenda



- Opening and announcements
- Financial statements and annual report for the 2019 financial year
- Discharge of the Board of Management and Supervisory Board
- Reappointment of Martin Sallenhag
- Approval of the remuneration policy
- Authorization of the Board of Management to instruct the company to purchase shares in its own capital
- Authorization for share issue
- Other items and any other business
- Closing

1. Opening and announcements

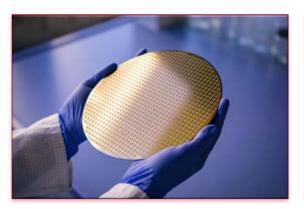


Vic Tee – Chairman

2.a Report of the Board of Management on the Company's activities during the 2019 financial year



- Corporate & Operational Update
- Financials & Outlook, including COVID-19 impact
- Market Development, Trends & Strategy
- Risk Policy and Corporate Governance Policy









Corporate & Operational Update

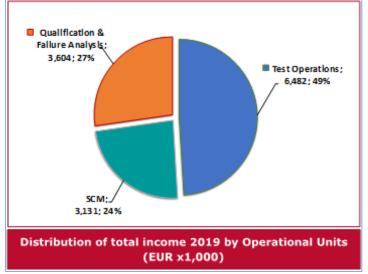


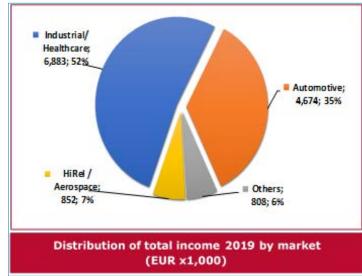
The Leading Independent Company for Semiconductor Component Supply & Quality Services

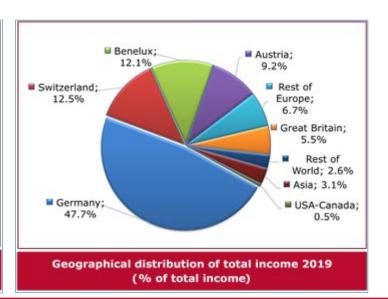




2019 Revenue: 13.217 million €







Important markets for a European company





- E-Mobility (high power electronics)
- Lighting (laser LED headlights, interior lighting)
- Autonomous driving (sensors, laser, radar, lidar, powerful computing hardware)



- Lab on a chip / biochip
- Smart & active implants (flexible hermetically sealed electronics)
- Miniaturization, wearable technologies, intelligent sensors



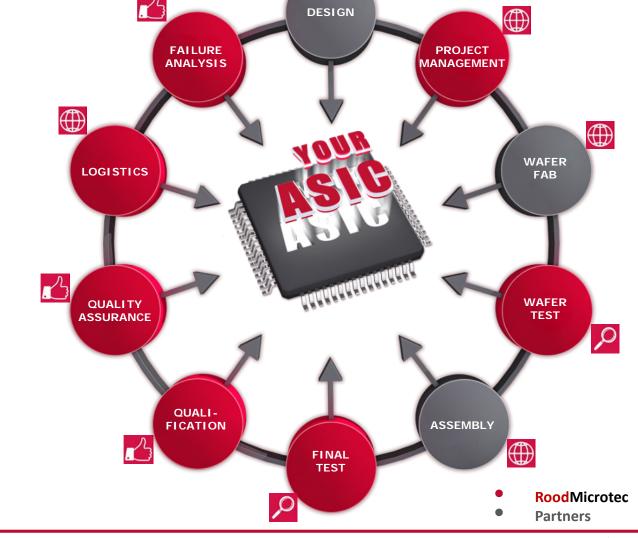
- Wireless communication (Industry 4.0)
- Energy harvesting
- Autonomous systems (connected systems such as sensor networks)



- COTS (Components-Off-The-Shelf)
- Non-destructive inspection
- Automotive qualification for "high" volume space applications

Global supplier to the electronics industry

- ASIC Turnkey Production Solutions
- Recognized expert in development of Test Solutions
- Fully equipped Test Operation running 24/7
- Extensive Qualification & Reliability Expertise with in-house equipment
- Outstanding know-how in Failure Analysis acquired from decades of chip and board level work





RoodMicrotec



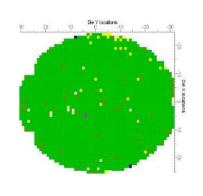
Test Operations



Engineering

- Development of test software and hardware for Automatic Test Equipment (ATE)
- Correlation & Characterization
- Test program conversion
- Test data evaluation, modification and optimization of test solutions
- Development of electrical test for qualification and failure analysis





Production

- Wafer testing up to 12 inch at -40°C up to 150°C
- Final test of components in all industry standard package outlines, at full temperature range
- Scanning, straightening and tape & reel
- Optoelectronic testing
- Device programming





Wafer



Packaged Device



Assembled Board

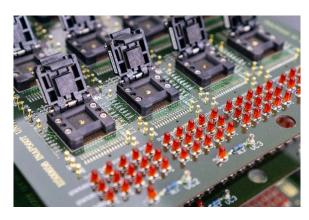


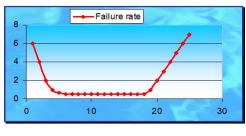
Qualification & Failure Analysis



Qualification

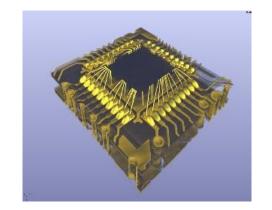
- Stress tests of components and assembled boards according international standards
 - Operating Life Test
 - Climatic Stress Testing
 - Mechanical Stress Testing
 - ESD Testing
- Additionally Robustness Validation & Mission Profile Verification
- Real-Time Monitoring Burn-In

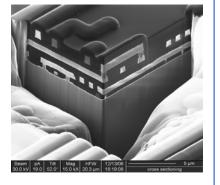




Failure Analysis

- Destructive / non destructive analysis
- Materials analysis
- First silicon debug and chip repair
- Customer return analysis
- Yield improvement
- Identity check
- Audits and expert assessment

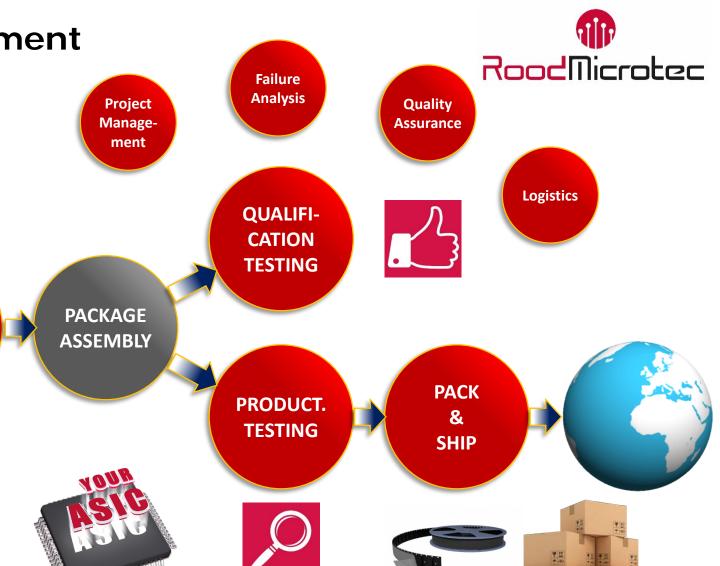


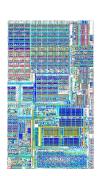






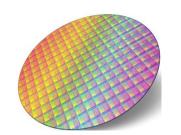
Supply Chain Management





DESIGN

READY



WAFER

FAB

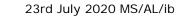


WAFER

TEST

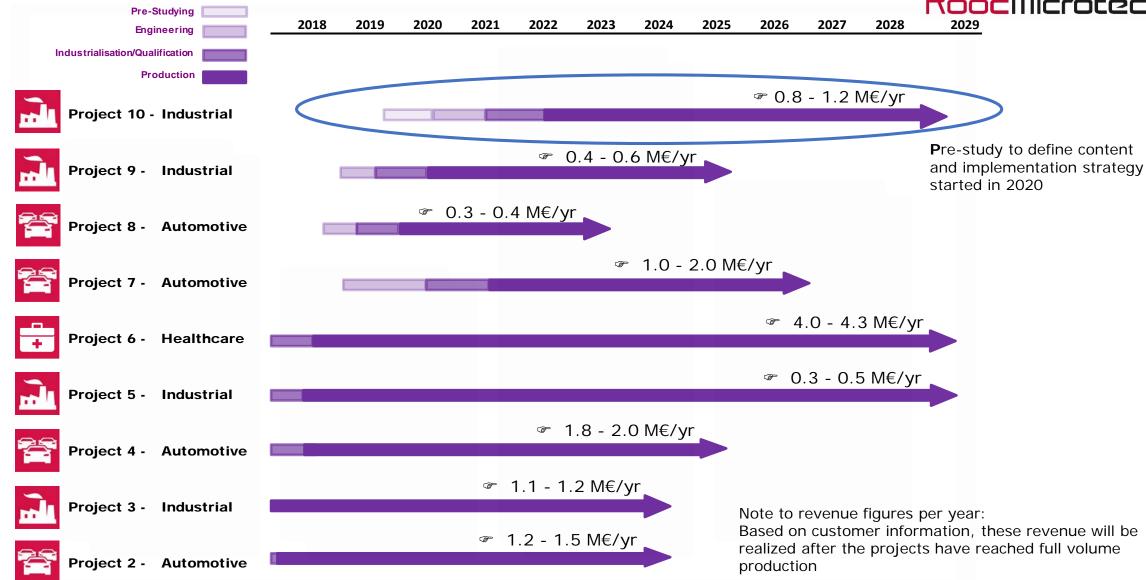






SCM – Running projects



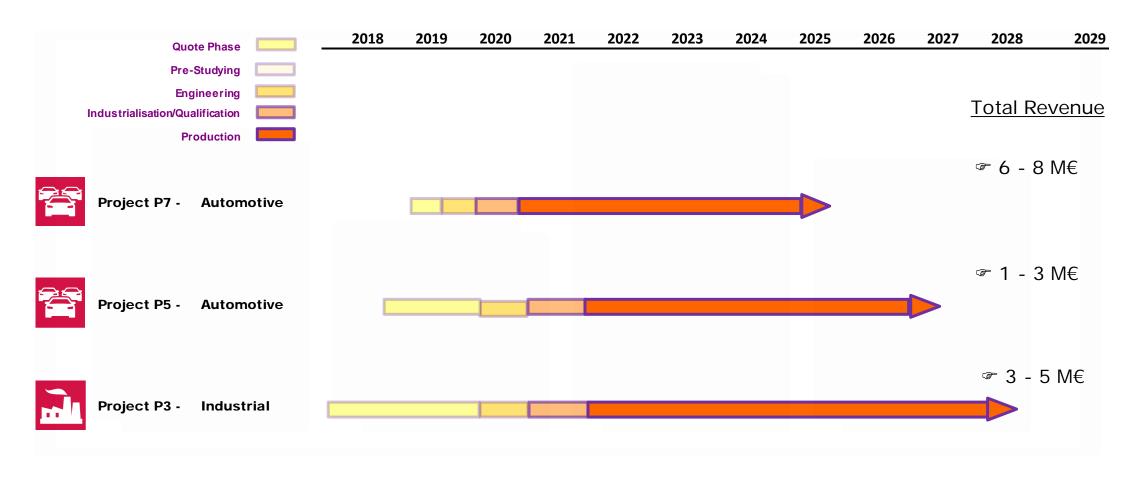


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23rd July 2020 MS/AL/ib

SCM – Projects under negotiation





Note to "Total Revenue":

The named revenue is based on our customers' estimation and valid for the total life time of the project

2019 Highlights - Commercial / operational



SCM projects

Three out of four SCM projects under negotiation have been booked and are in the engineering phase. Production will be starting in 2020 and 2021.

Supply chain partnership

RoodMicrotec and CoreHW established long-term supply chain partnership.

Expanding SCM services into ASSP market

RoodMicrotec, Fraunhofer Institut für Integrierte Schaltungen IIS and EBV Elektronik GmbH, announced a cooperation in production and marketing of Fraunhofer ready to use chip IP.

Main invests

- An automatic optical inspection (AOI) system
- A PXI test system from National Instruments
- The FLEX test system has been upgraded
- A brand-new long-term storage cabinet



2019 Highlights - Commercial / operational



Publicly funded project

RoodMicrotec participated in four publicly funded projects inclusive the new project APPLAUSE, as leader of one work package and as national coordinator in Germany.

Strengthening sales

RoodMicrotec signed a contractual agreement with KERR s.r.l., who will be using their presence, knowledge and network in Italy to promote our services to the Italian market.

Intensifying Obsolete Management Support

RoodMicrotec and Totech Europe B.V. signed a cooperation agreement bundling the core competences of both companies offering long-term storage and related quality testing services of semiconductor components to the market.

Corporate seat moved

Office and legal seat of RoodMicrotec N.V. was moved from Zwolle to Deventer.

Human Resources – The core value of the company



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- Average number of full-time employees in 2019 was 96
- Unemployment rate of 3% in Southern Germany is a challenge
- Internal apprenticeship of young people in 3 professions
- Further invest in external training to motivate our employees
- Distribute this newly acquired knowledge internally
- Our motivated and ambitious team is committed to high technical and personal competence
- The team works innovative, thinks and acts in a proactive way to take over responsibility

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Quality Management - Quality First



- Forward-looking quality planning
- Implementation in all relevant business, services and processes
- Continuous improvement in all procedures and processes
- High level of dedication and commitment from all employees

RoodMicrotec – accredited

DIN ISO / IEC 17025

General requirements for the competence of testing and calibration laboratories









The test laboratories are accredited according to DIN EN ISO/IEC 17025: 2005 by the accreditation body DAkkS. The accreditation is valid only for the scope listed in the annex of the accreditation certificates D-PL-12120-01-01 and D-PL-12120-01-02.

RoodMicrotec – certified

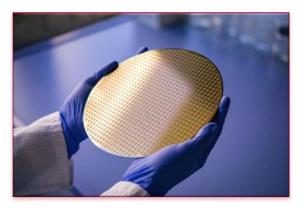
- DIN EN ISO 9001:2015
- VDA6.2, June 2017

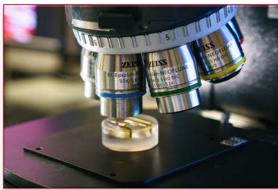
Quality management system and automotive requirements aligned to IATF 16949















Financials & Outlook, including COVID-19 impact



Consolidated Statement of Profit or Loss



(x EUR 1,000)	2019	2018
		Restated*
Net sales	12,828	12,840
Other income	389	585
Total income	13,217	13,425
Raw materials and consumables	-2,969	-2,545
Personnel expenses	-6,819	-6,555
Other expenses, other than depreciation and		
amortization	-1,890	-2,942
EBITDA	1,539	1,383
Depreciation and amortization	- 1,416	- 1,018
Result from operating activities (EBIT)	123	365
Financial expenses	-210	-241
Profit (loss) before taxes	-87	124
Taxes	14	1
Net profit (loss)	-73	125

- * 2018 restated, correction of errors:
 - presentation government grants
 - presentation Profit & Loss

Change accounting policy:

- IFRS 16 'Leases'

Consolidated Statement of Profit or Loss



One-off items (gains/losses)

Reported net loss of € -73k includes one–off gain of € 299k related to release accrual for legal case / vat tax assessment.

One-off accrual in 2018 for same amounted € 330k.

Operating expenses

(x EUR 1,000)	2019	2018	% Change	Excl. one	2019	2018	% Change
Raw materials and consumables	2.969	2.545	16,7%	offs*	2.969	2.545	16,7%
Personnel expenses	6.819	6.555	4,0%	& IFRS 16	6.819	6.555	4,0%
Other operating expenses	1.890	2.942	-35,8%		2.481	2.612	-5,0%
Total operating expenses	11.678	12.042	-3,0%		12.269	11.712	4,8%

IFRS 16 'Leases' positive effect other operating expenses of € 292k

Legal case / vat tax assessment

^{*}Accrual 2018 of € 330k Release 2019 of € 299k

Listed company – costs in 2019

Listing face & snonsored research



(X EUR 1,000)

Alb.	Listing lees & sponsored research	110
1	Annual audit – incremental costs	140
III	Corporate advise	45
	Internal cost	155

Total annual listing cost 450

The costs for being a listed company are increasing every year!

110

Annual General Meeting of Shareholders

Statement of Financial Position (Assets)



4,423	296	3,296	Current assets
1,738	002	1,002	Cash and cash equivalents
2,092	830	1,830	Trade and other receivables
593	464	464	Inventories
9,183	998	10,998	Non-current assets
81	-	<u> </u>	Financial assets
1,420	594	1,594	Deferred tax balances
2,379	318	2,318	Intangible assets
-	956	956	Right-of-use assets
5,303	130	6,130	Property, plant and equipment
			Assets
31-12-2018	<u> </u>	31-12-2019	(X EUR 1,000)
31	019	31-12-2019	(x EUR 1,000)

Statement of Financial Position (equity & liabilities)



(x EUR 1,000)	31-12-2019	31-12-2018
Equity and liabilities		
Issued share capital	8,239	8,006
Share premium	20,709	20,497
Revaluation reserve	1,789	1,943
Retained earnings	-29,286	-27,731
Equity, attributable to equity holders		
of the parent	1,451	2,715
Non-controlling interests	2,494	2,494
Total equity	3,945	5,209
Loans and borrowings	-	2,426
Lease liabilities	672	-
Defined benefit obligation	5,020	3,374
Provisions	105	107
Non-current liabilities	5,797	5,907
Loans and borrowings	2,474	227
Lease liabilities	287	-
Trade and other payables	1,791	2,205
Current tax liabilities		58
Current liabilities	4,552	2,490
Total equity and liabilities	14,294	13,606

Consolidated Statement of Comprehensive Income

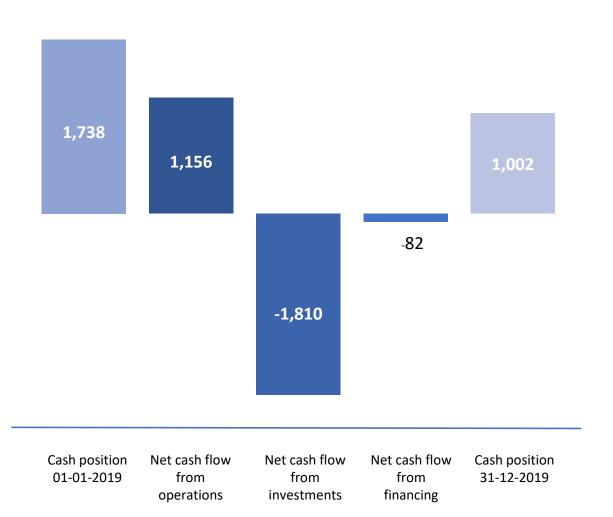


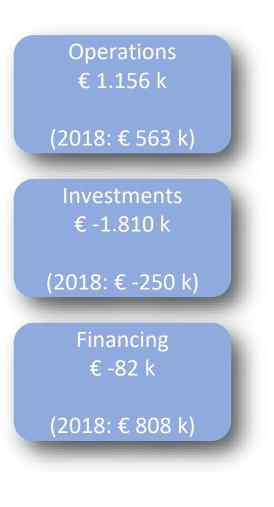
(x EUR 1,000)	2019	2018	
Net profit (loss)	-73	125	
I tems that will not be reclassified to profit or loss			
Remeasurement of defined benefit obligations	-583	-117	
Remeasurement of plan assets *	-1,210	-938	* Plentum fund bankrupt
Tax implication	160	103	Plan assets written down to nil
Total other comprehensive income	-1,633	-952	Nominal value EUR 2,5 million
Total comprehensive income	-1,706	-827	
Total comprehensive income attributable to:			
Equity holders of the parent	-1,706	-827	
Non-controlling interests	-		
Total comprehensive income	-1,706	-827	

Annual General Meeting of Shareholders

Consolidated Cash Flow Statement

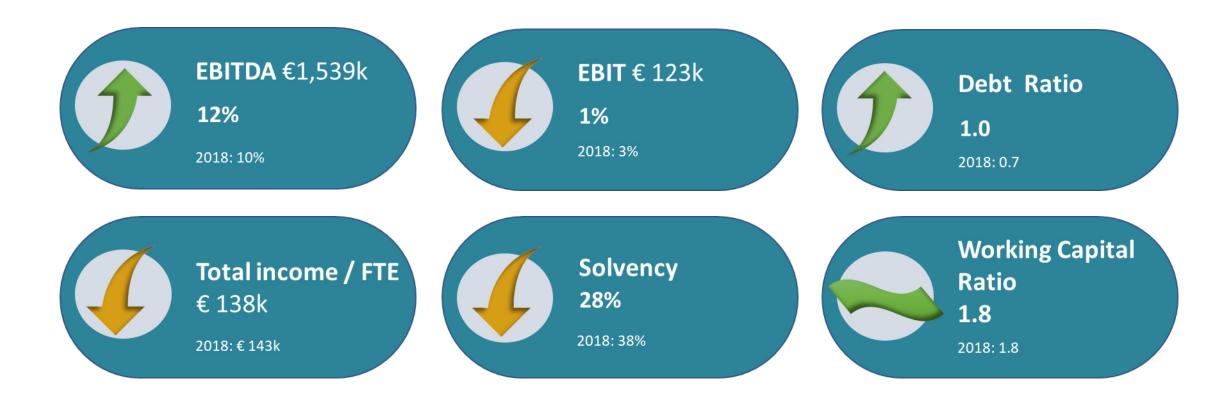






2019 Highlights





Events after balance sheet date



Maturity date secured bond loan

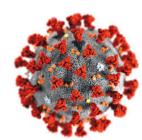
On 6th May 2020 a virtual extraordinary bondholders meeting took place with the proposal to extend the bond term with one year. The proposal was accepted and the maturity date of the secured bond is now 30th June 2021. The other conditions have remained the same.

COVID-19

The COVID-19 (coronavirus) outbreak has developed rapidly since the beginning of 2020, with a significant number of infections and casualties as well as substantially impacts on economic activities. A number of measures to monitor and prevent the effects of COVID-19, such as safety and health measures for our employees and securing the supply of materials that are essential to the Group's production process.

At this stage, the impact on the Group's business and results is visible. Management will continue to follow the various national institutes' policies and advice and in parallel will do its utmost to continue the Group's operations in the best and safest way possible without jeopardizing the health of the employees.

Annual General Meeting of Shareholders



PC or server

COVID-19 Global Outbreak - Market Outlook

28-

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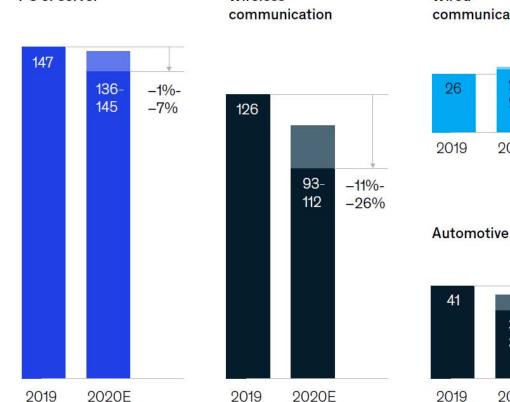
2020E

30-

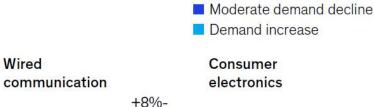
2020E



Estimated change in semiconductor sales demand, by application type, \$\dagger\$ billion



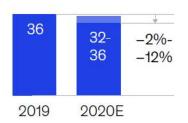
Wireless



+11%

-10%-

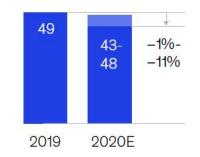
-27%



■ Significant demand decline

Overall semiconductor market expected to decline by 5 to 15 percent in 2020





¹ Products include memory, micro components, logic, analog, discrete, optoelectronic, and sensors/actuators. The estimates for 2020 were calculated using a 2019 baseline and percentages have been rounded.

Source: IHS; McKinsey analysis, April 2020

Result 1st half year of 2020



- The net result was EUR -0.7 million in the first half of 2020 (HY1 2019: EUR 5,000).
- Solvency ratio decreased to 24% (HY1 2019: 39%).
- The cash situation in the company is stable even with the reduced total income.
- Cash flow from operating activities was EUR 0.8 million (HY1 2019: EUR 0.2 million)
- Net working capital reduced to EUR 0.6 million (HY1 2019: EUR 1.5 million)

(x EUR 1,000)	Unaudited	Unaudited	
	HY1 2020	HY1 2019	
Total income	5,361	6,393	
EBITDA	150	807	
EBITDA in % of net sales	3%	13%	
EBIT	-623	108	
EBIT in % of net sales	-12%	2%	
Net result	-742	5	
Net result in % of net sales	-14%	0%	

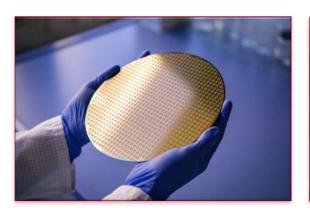
You will find the complete unaudited interim report on our corporate website: www.roodmicrotec.com/en/investor-relations-en/financial-publications

Outlook



At this stage, it is not possible to reliably forecast either the duration of the COVID-19 disruption or its impact on the Group's business and financial results for 2020 and 2021. RoodMicrotec accordingly withdraws all its earlier guidance for 2020 and 2021 and will provide further updates as and when appropriate.

The spread of the COVID-19 virus together with the refinancing or extension of the maturity of the secured bond loan, which is due and payable on 30th June 2021 have been identified as events that indicate the existence of a material uncertainty that may cause substantial doubt about the company's ability to continue as a going concern. Please refer to the paragraph 'Going concern basis of accounting' in the notes on page 55 to the consolidated financial statements.









Market Development, Trends & Strategy

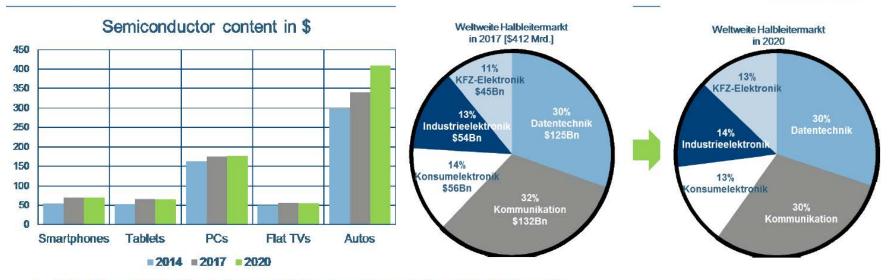


Focus on the fastest growing sectors



Zunehmende Bedeutung der Automotive- und Industrie-Segmente im Halbleitermarkt erwartet





Microelectronic market according ZVEI trend analysis till 2024 (published June 2020)

Worldwide Revenue in bn US-\$:

2014 336

2019 412

2024 532

Average annual growth worldwide:

2014 - 2019 4.2%

2019 - 2024 5.2%

- Automotive und Industrie werden vermutlich mehr wachsen als Gesamt-Halbleitermarkt
- Halbleiter-Anteil in Smartphones, Tablets, PC and TV wird in den kommenden Jahren stagnieren
- Anteil Automotive-Halbleiter wird durch folgende 3 Megatrends konstant zunehmen: Premium-Infotainment & Konnektivität, Autonomes Fahren, Elektrifizierung
- Trends im Industrie-Segment und IoT benötigen höheren Halbleiter-Anteil. Einige Schlüsselapplikationen: Künstliche Intelligenz, Cybersecurity, Smart Cities, Connected Industry, Connected Buildings, Edge Computing, ...)

M. Garcia
FVe Electronic Components and Systems und PCB-ES

Source: Gartner, IDC, IHS Markit, ZVEI Einschätzung

München, 4. Dezember 2018 -

Folie 7

Market Outlook - Automotive electronics

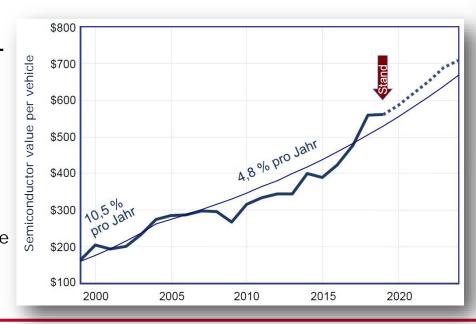


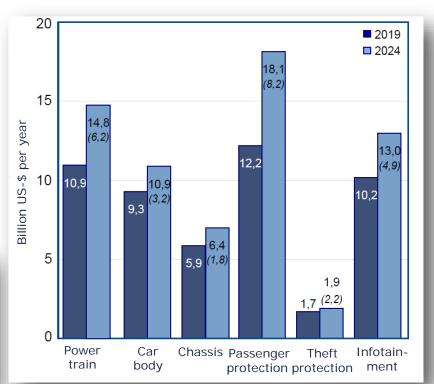
- No real growth in number of vehicles in the next years
- Increasing demand of electronic devices within the vehicles
 - Electric vehicles
 - Autonomous driving
 - Safety
 - Vehicle-to-Vehicle (V2V) and Vehicle-to-Infrastructure (V2I) communication
 - In-car functions

Success Story Automotive-Semiconductors:

The value of micro-electronics per vehicle as a global average grows from 164 US-\$ a year 1999 over 560 US-\$ in 2019 to 710 US-\$ by 2024.

At present there is no end to the trend at present in sight (driver assistance systems, etc. → see above)





Worldwide demand on Automotive semiconductors in US-\$ per year according ZVEI microelectronic trend analysis till 2024 (published June 2020)

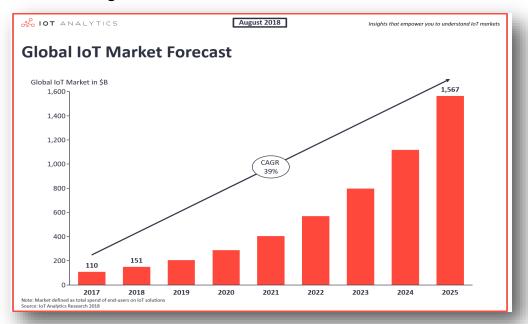
2019 50.2 2024 65.1

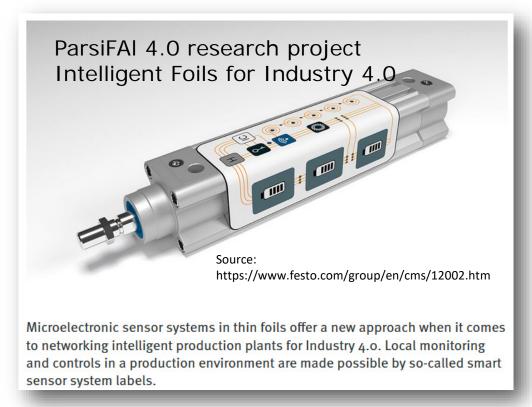
Growth: 5.3% per year

Market Outlook - Industrial



- Growing market for machines
- Significant growth of electronic devices within the systems driven by Industry 4.0, AI, robots, etc.
 - Sensor technology
 - Safety





Market Outlook – Healthcare



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- Growing demand for medical technology
- Significant growth of electronic devices within specific application areas
 - Diagnostics, body diagnostics
 - Hearing aids
 - In-body applications, implantable pacemakers
 - Safety
 - Point-of-Care





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Strategy - Megatrends in the electronic industry



Digitalization in several fields

>>> Mobility, Connectivity, Energy

Sub trends:

e-Mobility: automated / autonomous driving (ADAS)

• Energy: power generation, energy saving

Medical: e-medical, fitness tracker

Connectivity: Industry 4.0

Sensor technologies: Radar, LIDAR, Camera

Strategy - for RoodMicrotec



Opportunities in the area of applications which need

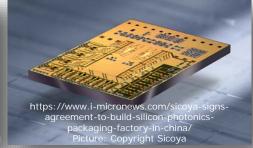
- Local supplier in Europe to improve time-to-market
- IP protection
- ASICs (project management and logistics through SCM offering)
- Test (flexibility and fast turn-around times)
- Qualification (robustness validation, functional safety, new materials)
- Analysis (technology & FA due to new technology, materials, interconnection)

Technology roadmap

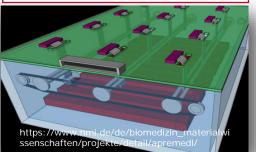


High Frequency (HF)	Opto-electronics & Photonics	High Power Components	Flexfoil
☐ HF ASICs	☐ Photonics ASICs	□ IGBT	Active Flexfoil
Markets:AutomotiveIndustrial	Markets:DatacomIndustrial	Markets:AutomotiveIndustrial	Markets:Medical
☐ Roadmap:Frequency	Roadmap:Data transfer	☐ <u>Roadmap</u> : • Current/Voltage	Roadmap:Reliability test
Yesterday: 24 GHz	Yesterday: Electrical	Yesterday: 5 A / 60 V	Yesterday : standard conditions
Today : 60/77 GHz Future : 125 GHz	Today : Optical low speed Future : Optical high speed	Today : 100 A / 2.0 kV Future : 1.4 kA / 3.0 kV	Today : body conditions Future : body + vibration conditions
(int./nat.) R&D projects:	(int./nat.) R&D projects:	(int./nat.) R&D projects:	(int./nat) R&D projects:
□ EuroPAT-MASIP	□ APPLAUSE	□ GaNScan	□ APreMedi





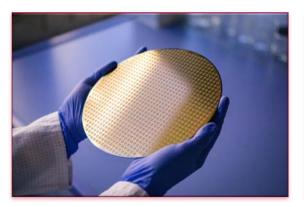




Focus on new technologies



Market / Application	High Frequency (HF)	Opto- electronics & Photonics	High Power Components	Flexfoil	Lab on Chip
Automotive	RADAR	LiDAR	EV / HEV		
Industrial	RADAR	Sensor	Engines, wind energy	Industry 4.0	
Medical		Eye diagnostic		In-body applications	Virus-, bacteria- detection
Datacom		Optical fiber			









Risk and Corporate Governance Policy



Risk & Corporate Governance Policy



- The following documents (based on the latest version of the Dutch Corporate Governance Code) are available on www.roodmicrotec.com
 - Corporate Governance
 - Policy for Bilateral Contacts with Shareholders
 - Code of Conduct
 - Regulations for the Supervisory Board
 - Remuneration Policy new!
 - Whistle Blower Policy

2.b Report of the Supervisory Board -1



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Composition of the Supervisory Board

At the AGM held on 23 May 2019, Mr. Herman Bartelink as well as Mr. Jeroen Tuik stepped down, Mr. Marc Verstraeten was appointed for a four-year (first) term, and Mr. Vic Tee, Chairman, was re-appointed for another two-year (final) term.

High priority before the 31 December 2019 balance sheet date

During the second half of 2019, very high priority was given by Supervisory Board to the process of engaging a new independent auditor, following the decision by Baker Tilly Berk N.V. to stop auditing Dutch public interest entities. This process did require extensive effort and was successfully closed on 26 November 2019 by the EGM appointing KPMG Accountants N.V. as succeeding independent auditors, although very late in the course of the financial year 2019.

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2.b Report of the Supervisory Board -2



High priority after the 31 December 2019 balance sheet

The Supervisory Board has been heavily involved by supervising the determination and audit process of the financial statements 2019, including the events after the balance sheet date. This included, amongst others, the following topics: goodwill impairment test, going concern evaluation, secured bond loan maturity date, COVID-19 impact, and first-year's audit KPMG Accountants N.V. Since the COVID-19 outbreak in March 2020, the Supervisory Board holds weekly update conference calls with the Board of Management concentrating on COVID-19 impact analyses on revenue, business development, operations, personnel health, financial outcome, and especially on the Company's liquidity and funding. The Supervisory Board has initiated the process for extension of the secured bond loan term with one additional year till 30 June 2021, approved by the Extraordinary Meeting of Bondholders on 6 May 2020.

Supervisory Board proposals to AGM to be held on 23 July 2020

The Supervisory Board proposes to (i) adopt the financial statements for the financial year 2019, (ii) discharge Board of Management from liability for its conduct of business in 2019, (iii) discharge Supervisory Board from liability for its supervision of the management in 2019, and (iv) charge the net loss for the financial year 2019 to the retained earnings reserve within equity.



Audit annual report 2019 RoodMicrotec N.V.

Presentation for the Annual General Meeting

23 July 2020

Our activities and reports



Annual report

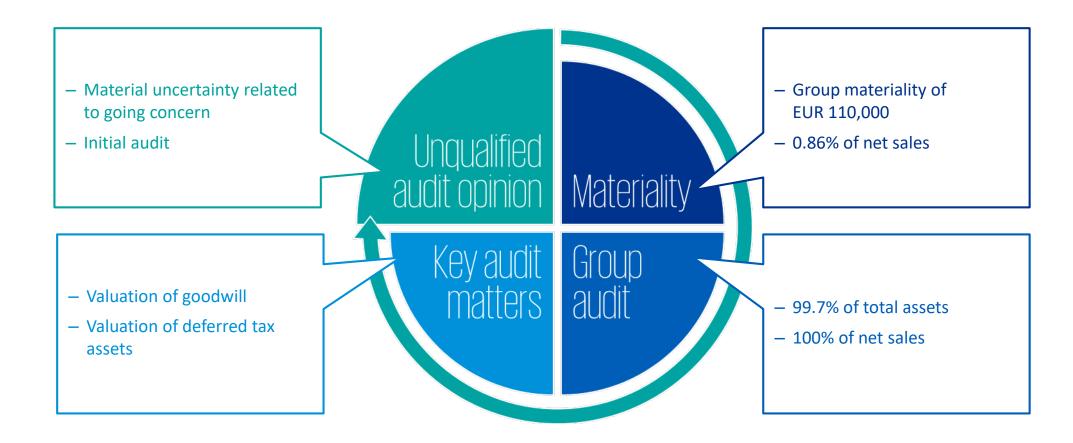
- Audit financial statements
- Report of the Board of Management and other information, including corporate governance code
- -Remuneration report (new in 2019)

Report of the Board of Management, other information and remuneration report

- Concluded that these are consistent with the financial statements and do not contain material misstatements
- Concluded that these contain the information as required by Part 9 of Book 2 of the Dutch Civil
 Code



Key matters of our audit approach







Subsequent events

COVID-19

Subsequent events

- -The financial statements are adjusted to reflect events that occur after the reporting date, but before the financial statements are authorized for issue, if they provide evidence of conditions that existed at the 31 December 2019 (adjusting events)
- The financial reporting effects of the COVID-19 outbreak are generally considered as non-adjusting events after the period end as the significant changes in business activities and economic conditions occurred as a result of events occurring after the reporting date of 31 December 2019
- -As such, the effects are not reflected in the 2019 financial statements
- -Paragraphs 'Outlook' on page 28 and 'Going Concern Basis of Accounting' in the notes on page 55 of the financial statements reflect the situation as known on 10 June 2020 (date issuance, also date of the auditor's report)
- In case of EU-IFRS no adjustment for events occurring in the period after 10 June 2020 (issuance) and date adoption (today)





Thank you for your attention

2.c Advisory vote on the 2019 Remuneration Report



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This agenda item concerns an advisory vote on the Remuneration Report for the financial year 2019, published as a separate document 'RoodMicrotec N.V. Remuneration Report 2019'. It is proposed to the Meeting to cast a favorable advisory vote in respect of this agenda item.

Voting result

Remuneration of the Board of Management:

	Fixe compens		Short-t incent		Long-term incentive		Other benefits		Total	
(x EUR 1,000)	2019	2018	2019	2018	2019	2018	2019	2018	2019	2018
Mr. O.M. Sallenhag	132	124	-	2	4	8	7	8	143	142
Mr. A. Ladega ¹	67	N/A	-	N/A	2	N/A	9	N/A	78	N/A
Mr. R. Pusch ²	50	120	-	2	2	8	3	7	55	137
Total	249	244	-	4	8 ³	16	19	15	276	279

from 23 May 2019

Remuneration of the Supervisory Board:

(x EUR 1,000)	2019	2018	Comment
Mr. V.G. Tee	14	13	
Mr. M.E.T. Verstraeten	7	N/A	from 23 rd May 2019
Mr. H.J. Bartelink	4	10	until 23 rd May 2019
Mr. J.B. Tuik	4	10	until 23 rd May 2019
Total	29	33	

Annual General Meeting of Shareholders 23rd July 2020 MS/AL/ib

until 23 May 2019

recalculation Long-Term Incentive for 2018

The remuneration of the Board of Management is determined by the Supervisory Board.

At the end of 2019, Mr. O.M. Sallenhag holds 365,000 shares and Mr. A. Ladega holds 226,000 shares in the capital of the Company.

2.d Adoption of the 2019 financial statements



The Supervisory Board has approved the financial statements for the 2019 financial year, as drawn up by the Board of Management and included in the 2019 Annual Report. It is proposed to the Meeting to adopt the 2019 financial statements.

Voting result

2.e Appropriation of the 2019 net result



In accordance with clauses 27.2 and 29.3(b) of the Company's Articles of Association, it is proposed to the Meeting that the net loss of the Company for the 2019 financial year in the amount of EUR 73,000 is charged against the retained earnings reserve within the equity of the Company.

Voting result

Annual General Meeting of Shareholders 23rd July 2020 MS/AL/ib 53

3.a Discharge of the members of the Board of Management from liability for their management in 2019



In accordance with clause 29.3(c) of the Company's Articles of Association, it is proposed to the Meeting that the members of the Board of Management are granted discharge from liability for their management during the 2019 financial year.

Voting result

3.b Discharge of the members of the Supervisory Board from liability for their supervision in 2019



In accordance with clause 29.3(c) of the Company's Articles of Association, it is proposed to the Meeting that the members of the Supervisory Board are granted discharge from liability for their supervision during the 2019 financial year.

Voting result

4. Reappointment of Mr. Martin Sallenhag (CEO) as member of the Board of Management for a 4-year period



- The Supervisory Board proposes the following remuneration package for Mr. Sallenhag:
 - a. Fixed compensation: annual base salary of EUR 150,000 gross, paid monthly in equal parts;
 - b. Short-Term Incentive: variable annual cash bonus (gross) with a maximum of 30% of the fixed annual base salary, depending on the Company's results and personal targets, for evaluation by the Supervisory Board;
 - c. Long-Term Incentive: at the end of the four-year service agreement term, 5% of the accumulated net profit (after tax) for the last four years will be paid out (gross) under a performance cash bonus plan (with due observance of the applicable provisions and conditions set by the Supervisory Board);
 - d. Other benefits: monthly expense compensation such as lease car, costs allowance, statutory pension premium contribution and social security contributions (e.g. lease car).

Voting result

5. Approval of the Remuneration Policy



- It is proposed to the Meeting by the Supervisory Board to approve the Remuneration Policy for the Board of Management and the Supervisory Board for the four-year period covering the financial years 2020 until and including 2023, in accordance with the separate document 'RoodMicrotec Remuneration Policy 2020-2023'.
- The proposed Remuneration Policy for the Board of Management aims to enable the Company to attract, retain, engage, motivate and reward highly qualified members of the Board of Management.

Voting result

Annual General Meeting of Shareholders 23rd July 2020 MS/AL/ib 57

6. Authorization of the Board of Management to instruct the Company to purchase shares in its own capital



- In accordance with clause 9.2 of the Company's Articles of Association, it is proposed that the Meeting authorizes the Board of Management, for a 16-month period from the date of the Meeting (i.e. until and including 23 November 2021), to instruct the Company, subject to the Supervisory Board's approval, to acquire shares in the capital of the Company.
- The purpose of this proposal is to give the Board of Management the authorization to reduce the Company's share capital to return capital to the Company's shareholders, and/or to cover obligations under share-based compensation plans for the Board of Management, or for other purposes.
- Under the authorization, a share in the capital of the Company may be repurchased at the stock exchange or otherwise, at a price between the nominal value of the share and 110% of the opening price of the share on Euronext Amsterdam N.V.'s stock exchange on the day of the acquisition, provided that the Company and its subsidiaries will not hold more than 10% of the issued share capital of the Company.

Voting result

7.a Designation of the Board of Management as the body authorized to issue shares and to grant rights to acquire shares

- In accordance with clause 5.1 of the Company's Articles of Association, it is proposed that the Meeting appoints the Board of Management, for a 16-month period from the date of the Meeting (i.e. until and including 23 November 2021), as the body of the Company which, subject to the Supervisory Board's approval, is authorized to issue shares and to grant rights to acquire shares at such a price and on such conditions as determined for each issue by the Board of Management, subject to the Supervisory Board's approval, as may be required.
- The number of shares, including rights to acquire shares, which the Board of Management shall be authorized to issue shall be limited to:
 - (i) 10% of the number of shares in the capital of the Company that are issued at the time of the Meeting, and
 - (ii) an additional 10% of the number of shares in the capital of the Company that are issued at the time of the Meeting, in case of an issue of shares by the Company in relation to a merger or acquisition.
- Voting result

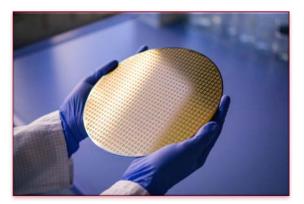
7.b Designation of the Board of Management as the body authorized to restrict or exclude pre-emptive rights upon the issue of shares and the granting of rights to acquire shares

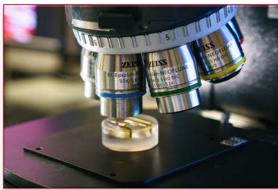


- In accordance with clause 7.6 of the Company's Articles of Association, it is proposed that the Meeting appoints the Board of Management, for a 16-month period from the date of the Meeting (i.e. until and including 23 November 2021), as the body of the Company which, subject to the Supervisory Board's approval, is authorized to restrict or exclude any preemptive rights of shareholders when shares are issued or rights to acquire shares are granted.
- Voting result

8. Other items and any other business











Thank you for your participation and your support!

Stay healthy!

